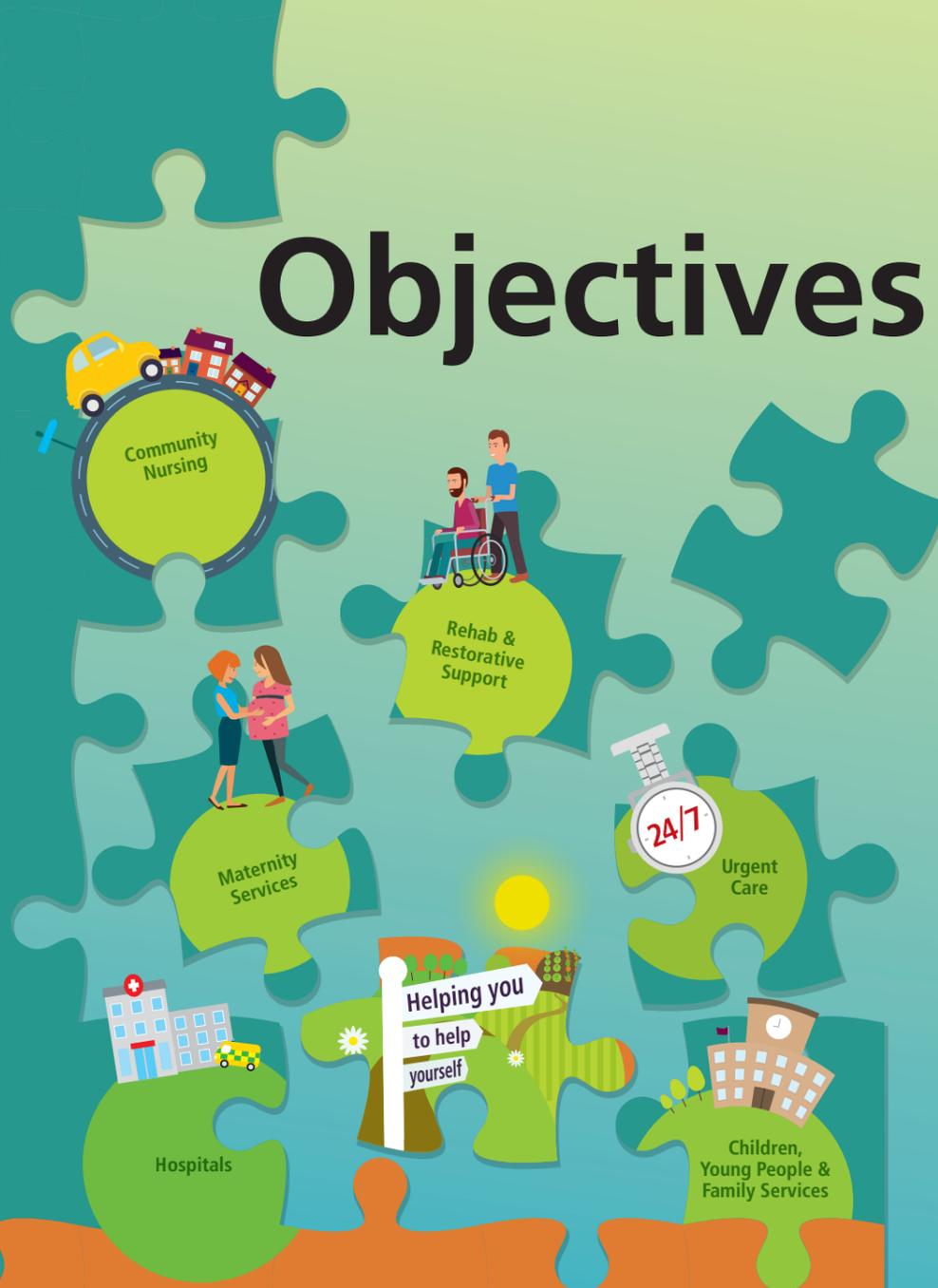


TRUST OBJECTIVES

1. Develop frailty pathways across all of our services that co-ordinate care for our local communities
2. Working with our users mobilise our digital strategy including a system-wide shared health and care record and patient portal
3. Create sufficient capacity to maximise the delivery of ambulatory (treatment without admission) emergency care
4. In partnership with primary care develop new ways of working to ensure that clinical and non-clinical services are delivered in the best setting in our healthcare system
5. Develop and start to implement a joint estates strategy with primary care and partners to support local people to remain healthy within their own community
6. Develop a framework that supports decision making and patient centred care at a local (Place) level
7. Increase car parking and staff training capacity
8. Work with the Coventry and Warwickshire Integrated Care System and the wider provider alliance to ensure that key services are clinically and financially sustainable



Objectives 2019/20

Together with others we use all of our expertise and resources to support and improve the wellbeing of our communities. Our strategy focuses on health not illness and is delivered through our engaged and passionate workforce.

How we plan to deliver our Trust Objectives...

1. To help us develop our frailty pathways and co-ordinate care for our local communities in and out of hospital, we will be working with health and social care partners to agree an out of hospital community frailty model. We will also revise the Trust's falls strategy
2. We will be working with users to mobilise our digital strategy. This will include working with partner organisations to develop a system-wide shared health and care record, implement a population health system and create a patient portal, with input from a range of users and staff
3. To maximise the delivery of ambulatory (treatment without admission) emergency care, we will be developing a capacity and workforce plan. This will also inform a plan for urgent care for 2019/20. To support this, the Trust will review the Specialist Nurse strategy which will include new ways to reduce hospital admissions
4. To ensure that clinical and non-clinical services are delivered in the best setting in our healthcare system we will create a clinical workforce strategy to increase care delivered in community settings close to people's homes, as well as reviewing non clinical services
5. Creating a wider 'place' estates strategy in collaboration with primary care colleagues, will support people to remain healthy within their own community. A particular area of focus for this will be the development of Ellen Badger Hospital
6. Implementing a South Warwickshire Place forum will support patient centred care at a local (Place) level. The existing Working Together Board's will also be reviewed and aligned to the new Place model, which covers South Warwickshire, North Warwickshire, Coventry and Rugby
7. Business cases will be developed to support increased car parking and staff training capacity
8. To ensure key services are clinically and financially sustainable, as well as consistent with the strategic needs of the Trust, we will be working with the Coventry and Warwickshire Integrated Care System and developing further the Provider Alliance across Coventry, Warwickshire, Hereford and Worcestershire

FOUNDATION GROUP OBJECTIVES

1. Implement a group wide strategy to develop capacity and capability for service/quality improvement
2. Actively increase our role in prevention with our local communities
3. Develop a consistent group approach to capacity planning to improve clinical productivity
4. Implement a group wide leadership approach and give teams the time and support to operate effectively
5. Deliver group opportunities available by working more closely in IT and procurement and use SWFT Clinical Services to explore other areas